



**28th OCO Annual Conference**

**Theme: Scaling Up the Commitment of Customs to Protect and Grow our Pasifika Communities**

Customs Chiefs Leadership Forum (Closed session- Members only) convenes		
Day One: Tuesday 2nd June 2026		
Time	Item	Speaker/Presenter
8:30AM – 8:45AM	Registration  Introduction and Prayer	OCO Secretariat
8.45AM – 9.00AM	<p><b>Session 1: Presentation: ‘The Legacy of Oceania Customs Organisation – Then and Now’</b></p> <p><u>The objective of this session is as follows:</u></p> <ul style="list-style-type: none"> <li>To highlight historical milestones of OCO showcasing the origins of OCO, its founding principles and key achievements over the years.</li> <li>To recognize the leadership, collaboration and partnerships within OCO members that have shared progress.</li> <li>To promote and foster a sense of pride and ownership amongst OCO members.</li> <li>To inspire and promote regional identity and solidarity.</li> </ul>	OCO Secretariat
9:00AM – 9:45AM	<p><b>Session 2: Fireside Chat: “Looking Back to Move Forward”</b></p> <p>Featured Panelists (TBC):</p> <ul style="list-style-type: none"> <li>Melanesia</li> <li>Micronesia</li> <li>Polynesia</li> <li>Australia</li> </ul> <p>Key Discussion Areas:</p> <ul style="list-style-type: none"> <li>Key insights and lessons learned as a Pacific Customs community</li> <li>Future opportunities that OCO can explore</li> <li>Strategic Positioning and Vision for OCO</li> </ul> <p>(Includes Questions and Answer Session with participants)</p>	Moderator (TBC)
9:45AM – 10:15AM	<b>MORNING TEA</b>	
10:15AM – 11:15AM	<p>*Moderator can set the scene by providing a motivational speech on the critical role of leaders to set the strategic direction of any organization.</p> <p><b>Session 3: Strategic Planning (Sub-Regional Desktop Exercises)</b></p> <p><u>Objective:</u></p> <ol style="list-style-type: none"> <li>Establish a Shared Regional Vision for Pacific Customs <ol style="list-style-type: none"> <li>To inform the new OCO Strategic Plan which will commence from 2027.</li> <li>To reaffirm Custom’s contribution to national development, security and regional integration.</li> </ol> </li> <li>Strengthen Regional Cooperation and Collective Action</li> </ol>	Mr. Ram Bajekal

	<ul style="list-style-type: none"> <li>a. To discuss internal and external factors that will impact on OCO's strategies.</li> <li>b. Recognizing capability within the Customs environment and that one-size does not fit all.</li> </ul> <p>3. Promote innovation and creativity in OCO's future delivery of work programs.</p>	
11:15AM- 11:45PM	<p><b>Session 4: Plenary Discussion</b></p> <ul style="list-style-type: none"> <li>• Each group will be given 10mins to present their plan.</li> <li>• Discuss commonalities, differences and lessons learned.</li> </ul>	Mr. Ram Bajekal
11:45PM – 12:00PM	<p><b>Session 5: Debrief and Conclusion</b></p> <ul style="list-style-type: none"> <li>• Summarize key insights and links to OCO's strategic vision and direction.</li> </ul>	Moderator  (TBC)
12:00PM – 1:00PM	<b>NETWORKING LUNCH</b>	
1:30PM – 4:30PM	<b>Teambuilding Activity – Golfing at Natadola Golf Course organized for Heads of Customs Administrations and Day 1 programs end.</b>	Fiji Customs
<i>Day One Ends</i>		
<b>*6.30pm Opening Ceremony and Dinner hosted by Fiji All invited delegates (including partners) are welcome to join</b>		



Time	Item	Speaker / Presenter
<b>Customs Heads and Partners Conference (Open session) convenes</b>		
<b>Day Two: Wednesday 3<sup>rd</sup> June 2026</b>		
8:45AM – 9:00AM	<b>Conference Registration</b>	OCO Secretariat
9:00AM – 9:15AM	<b>Welcome</b> Introduction by Host Country and Prayer	Fiji Revenue & Customs Service
9:15AM – 9:30AM	<b>Agenda Item 1:</b> Appointment of Drafting Committee and Adoption of Agenda & Working Procedures  <b>Agenda Item 2:</b> Record of 27th OCO Annual Conference in Guam	Chair
9:30AM – 10:30AM	<p><b>Session One: Country Updates from OCO Member Administrations on Border Protection initiatives</b></p> <p><b>Moderators:</b> OCO Steering Committee Chair &amp; Head of Secretariat</p> <p><b>Presenters:</b> Sub-regional representatives (2-3 per region)</p> <p>Session Format: 1 hour</p> <ul style="list-style-type: none"> <li>• Interactive Presentations and Discussions:</li> <li>• Engagement Activities and Q&amp;A: Integrated throughout the session</li> </ul> <p><b>Session Objective:</b> To promote sharing of information by OCO Members on how they have actioned their commitment to protect communities and enhance vigilance at the Border.</p> <p><b>Expected Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Enhanced situational awareness on current threats and emerging trends.</li> <li>• Priority gaps and needs of OCO members to deliver their commitment of protecting our communities is identified.</li> <li>• Promote regional collaboration opportunities.</li> <li>• Harmonization of legislation and procedures.</li> <li>• Develop regional projects suitable for donor support.</li> </ul>	
10:30AM – 10:45AM	<b>Day Two – Official Conference - Group Photo Session</b>	
<b>10:45AM – 11:15AM MORNING TEA</b>		
11:15AM – 12:15PM	<b>Panel One: Navigating Security: Tackling Maritime Border Challenges in the Pacific</b>	

	<p><b>Moderator (TBC): Australia</b>  <b>Presenters: TBC</b>                  Session Format: 1 hour</p> <ul style="list-style-type: none"> <li>• Interactive Presentations and Discussions:</li> <li>• Engagement Activities and Q&amp;A: Integrated throughout the session</li> </ul> <p><b>Session Objective:</b> Highlighting the challenges of maritime border security and opportunities to strengthen strategic enablers that can enhance the role of Customs.</p> <p><b>Expected Outcomes</b></p> <ul style="list-style-type: none"> <li>• <i>Keep members abreast of Regional Cooperation on Law Enforcement, Border and Maritime Security work happening around the Region</i></li> <li>• <i>Understanding shared threats to enable stronger coordination while addressing capacity gaps by prioritizing training needs.</i></li> </ul>	
<p>12:15PM – 1.15PM</p>	<p><b>Panel Two: Securing Trade by Balancing Facilitation and Enforcement</b></p> <p><b>Moderator (TBC): New Zealand</b>  <b>Presenters: TBC</b>                  Session Format: 1 hour</p> <ul style="list-style-type: none"> <li>• Interactive Presentations and Discussions:</li> <li>• Engagement Activities and Q&amp;A: Integrated throughout the session</li> </ul> <p><b>Session Objective:</b> To highlight the dual role of Customs at the border showcasing best practices for enabling smooth trade while mitigating risks. This panel discussion will also promote regional collaboration exploring ways in which OCO members can strengthen trade security through shared systems, joint operations and harmonized standards.</p> <p><b>Expected Outcomes</b></p> <ul style="list-style-type: none"> <li>• <i>Promote trusted trader programs and compliance incentives. Explore regional opportunities.</i></li> <li>• <i>Identified public-private partnerships that can be strengthened at the regional level.</i></li> <li>• <i>Recognize successful technology-drive initiatives from member administrations that can be scaled regionally.</i></li> </ul>	
<p>1:15PM – 2:15PM</p> <p style="text-align: center;"><b>NETWORKING LUNCH</b>  <i>Bilateral meetings (optional between members and partners)</i></p>		
<p>2:15PM – 3:15PM</p>	<p><b>Panel Three: Balancing Security and Mobility in Pacific Passenger Movement</b></p> <p><b>Moderator (TBC): Fiji</b>  <b>Presenters: TBC</b>                  Session Format: 1 hour</p>	

	<ul style="list-style-type: none"><li>• Interactive Presentations and Discussions:</li><li>• Engagement Activities and Q&amp;A: Integrated throughout the session</li></ul> <p><b>Session Objective:</b> To discuss threats linked to passenger movement and share innovative approaches to profiling and targeting.</p> <p><b>Expected Outcome:</b></p> <ul style="list-style-type: none"><li>• <i>Enhanced awareness of threats.</i></li><li>• <i>Sharing best practices and successful models from member administrations including partnerships with other government agencies and the private sector.</i></li><li>• <i>Future readiness and collaborative efforts.</i></li></ul>	
<b>Informal Conference session adjourns</b>		
3:15PM – 3:45PM	AFTERNOON TEA	
<b>Day Two Ends</b>		
<b>* Dinner hosted by Australia and New Zealand All invited delegates (including partners) are welcome to join</b>		

